

Contents

Introduction	<i>page</i>
Introduction	1
Spend analysis	2
Background	3
Scope & purpose of the strategy	
Scope of the strategy	4
Purpose of the strategy	5
The policy & decision making framework	6
Vision, values & objectives	
Vision statement	7
Values & principles	7-9
Strategic objectives	10-11
Standards & legislation	12
Risk management	13
The policy framework	14
Contracting with external suppliers	14
VFM policy	14
Partnering & collaboration policy	14
Sustainable procurement	15
Ethical purchasing	15
Stimulating markets & achieving community benefits	15
Public access & scrutiny	15
The strategy	16-27
Reporting & monitoring arrangements	28
Glossary of terms	
Appendix A	The medium term action plan
Appendix B	Key contacts & management arrangements
Appendix C	The Procurement Rules (extract from the Council's Financial Regulations)